Registered Office in Milan - Via Turati, 29

Capital Stock €772,530 -

Tax Identification and VAT Number 01438360990 - R.E.A. MI 1785877

# Management Report for the financial year ending on 31/12/2018

Dear Shareholders,

This annual report and financial years for the financial year ending on 31/12/2018 closed with an operating profit of EUR 2,282,498, EUR 976,001 after tax.

The Explanatory Notes contain the breakdown of the financial statements for the financial year ending on 31/12/2018; this document, in accordance with the provisions of Article 2,428 of the Civil Code, contains information regarding the Company's situation and the progress of management, as well as the expected future business performance, the net financial position and the main risk and contingencies to which EdiliziAcrobatica Spa is exposed.

This report, prepared with value stated in Euros, is presented as an accompaniment to the Financial Statements in order to provide financial and management information together with, where possible, historic data and forward-looking assessments.

#### Shareholdings held by EdiliziAcrobatica as of 31/12/2018

Name	Registered Office	Capital Stock	Share held
Edac Versilia Srl	Via Filippo Turati 29,20121, Milan	50,000	85%
Edac Sicilia Srl	Via Filippo Turati 29,20121, Milan	50,000	55%
Edac Biella Srl	Via Filippo Turati 29,20121, Milan	50,000	95%
Edac Roma Trastevere Srl in Liquidation	Via Filippo Turati 29,20121, Milan	50,000	100%

This annual report and financial statements, subject to your approval, are full account of our Company's current situation.

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#### **Industry trends**

EdiliziAcrobatica SpA is active in the building renovation sector in Italy, a subset of the construction industry. One of the main elements determining trends in the building renovation sector is the level of investment in renovations. For this reason, a chart showing levels of private investment in building renovation works is shown below (Figure 1).

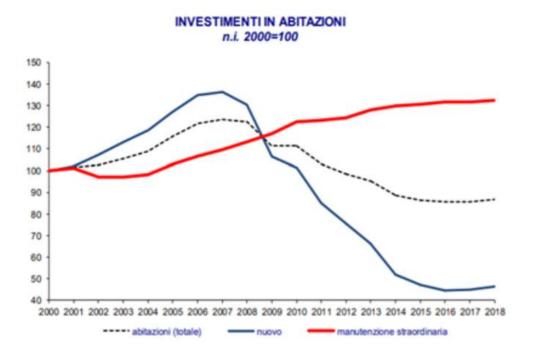
	Total residential and	
	non-residential	of which residential
<b>T</b> 7		
Year	buildings (million €)	buildings (million €)
1998	39,961	26,222
1999	42,998	28,801
2000	47,415	31,940
2001	48,847	32,669
2002	49,084	32,819
2003	49,506	33,415
2004	51,164	34,691
2005	52,943	36,091
2006	55,696	38,179
2007	58,480	40,066
2008	59,474	40,700
2009	58,759	41,201
2010	60,955	43,372
2011	64,033	45,466
2012	61,838	43,896
2013	64,150	45,801
2014	66,109	47,242
2015	67,402	47,925
2016	69,734	49,879
2017	71,062	50,444
2018	72,639	51,356
TOTAL	1,212,250	842,175

Figure 1. – Investments in restructuring works 1998-2018, (Prepared by Cesme, from various sources). \*For 2018, estimation based on projected data over the first 8 months of that year

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 $Figure\ 2-Source:\ Economic\ Observatory\ of\ the\ National\ Association\ of\ Builders\ (ANCE),\ February\ 2019$ 

# INVESTMENTS IN HOMES Base value 2000 = 100 Homes (total) new extraordinary maintenance

In 2018, projected investments in building renovation has increased further from the previous two years; forecasts show that investments in restructuring works amounted to 72.6 billion Euros.

This is around a 2.25% grown from 2017 (€71 billion), a 1998-2018 CAGR of around 2.89%. Approximately 71% of total investments (€51.3 billion) were made in residential buildings.

The main trends of the last few years certainly include the following:

 Professionalization of the sector, with a growing presence of wellorganized operators who are active in building management (facility and property management companies);

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- Renewed attention, whether in Italy or in the whole of Europe, in historical buildings, which has led to investments in building conservation in the form of ordinary and extraordinary recovery and maintenance;
- The growing tendency to plan ordinary and extraordinary maintenance of buildings.

In order to estimate the value of the construction market in Italy, the number of residential buildings is identified using ISTAT (National Institute of Statistics) data dating back to the previous survey while the new one is not yet available. That survey had already been proposed in the Management Report of the previous year, and given the lack of updates, it has been proposed once again this year.

In 2011, ISTAT carried out a census of buildings and building complexes in Italy, and found they amounted to 14,515,795 in total, 13.1% more than in 2001. Going into greater detail, the number of buildings totalled 14,452,680 and building complexes 63,115, with an increase compared to the previous census of 13.1% and 64.4% respectively.

The number of buildings by type is shown in the graph below: (Figure 3)

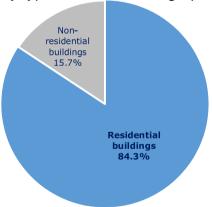


Figure 3. - Breakdown of the number of buildings in Italy by type, 15th Population and Housing Census, 2011, ISTAT

Residential buildings account for 84.3% of the total number buildings covered

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by the census, equal to 12,187,698, growth of 8.6% during the ten years between censuses.

The geographical breakdown of the number of buildings is as follows (Figure 4):

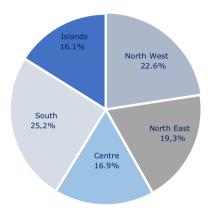


Figure 4. - Number of buildings by geographical area – 2011 Census (absolute values)

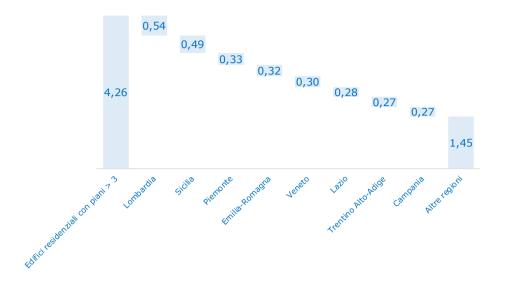
With reference to geographical distribution, Northern Italy is the geographical area with the greatest number of buildings, namely 6,049,086, representing 41.9% of the national total, followed by the South (3,627,768), the Centre (2,440,643) and the Islands (2,324,463).

In order to identify the market of buildings which are EdiliziAcrobatica SpA's target, i.e. buildings suitable for the type of work carried out by the Group (double safety rope systems), only buildings at least three stories high have been considered, and these total 4,257,815 residential units in Italy, approximately 35% of buildings identified as being for residential use.

The distribution by region of residential units suitable for double safety rope system works is shown below: (Figure 5)

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<sup>&</sup>quot;Residential buildings with >3 stories, Lombardy, Sicily, Piedmont, Emilia-Romagna, Veneto, Lazio, Trentino Alto-Adige, Campania, Other regions"

Figure 5. – Breakdown by region of number of residential units in Italy (in millions), with a height of at least three storeys, 15th Population and Housing Census, 2011, ISTAT

The five regions with the largest number of residential buildings of three or more stories are: Lombardy (12.7%), Sicily (11.5%), Piedmont (7.7%), Emilia-Romagna (7.5%) and Veneto (7%).

# Operating performance and results with regard to costs, revenues and investments.

In relation to financial performance, we note that production value has grown from the €14,389,006 achieved in 2017 to €22,494,238 in 2018, an overall increase of 56.33%; production costs amount to €18,920,063 against the €12,893,294 recorded in 2017, an overall increase of 47%.

Within costs of production, personnel costs were equal to € 9,063,087, an increase compared to the prior year (+43.94%) whereas amortization, depreciation and write-downs total € 631,606.

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The positive operating margin was equal to €3,574,175, an increase of 143,5% compared to the €1,495,712 recorded in 2017.

The sum of financial income and charges was minus €284,193, compared to minus €40,212 for 2017; the increase was due to interest charges associated with the unsecured loans taken out in 2016, 2017 and 2018, as well as interest charges deriving from the issuance on 29/09/2017 of two bonds (maturing on 29/09/2023) listed on the ExtraMOT Pro segment of the Italian Stock Exchange:

			Repayment on		Annual Coupon
Issue Currency	ISIN Code	Outstanding	maturity	Coupon	Rate
	IT			Fixed	
EUR	0005283467	2,000,000	Amortising	rate	5%
	IT			Fixed	
EUR	0005283475	3,000,000	Amortising	rate	4%

Net profit for 2018 was €2,282,498 (compared to a net profit of €812,256 in 2017).

Company tax amounts to €976,001.

There is ample analysis of revenues and costs in the Explanatory Notes.

### Behaviour of the competition

In the Italian market, the Company recovered its undisputed leading role, with small competitors identified, in terms of turnover and the geographical area in which they operate, and their safety rope work is sometimes offered in addition to traditional construction, or in some cases within niche sectors (decontamination, environmental projects, etc.).

The table below provides details of various Italian competitors who operate using double safety rope systems, with an indication of the type of business, the geographical area of

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operation and their 2016 revenues (Figure 6).

Numero	Competitor Italia	Logo	Attività	Area Operativa	Ricavi Medi Dichiarati 2016 (Milioni di Euro)
1	Recotech	RECOTECH	Lavori post eventi accidentali ed edilizia su fune	Nazionale	3,89
2	Gico System	(GICO)	Lavoro su fune e interventi biologici ed ambientali	Nord e Centro Italia	3,30
3	Mazzaferri	MAZZAFERRI.	Lavori su corda, barriere stradali, ingegneria naturalistica	Nazionale ed Estero	1,64
4	Fratelli Gianni	E.	Ristrutturazioni e lavori speciali (anche su corda)	Roma e provincia	1,24
5	Fly Original		Manutenzione su corda	Nazionale	1,19
6	ArchIngegno	(alove)	Manutenzione e lavori su corda, bonifica amianto, altri lavori edili	Milano e provincia	1,07
7	Vertical Service	VERTICALSERVICE	Manutenzioni e ristrutturazioni	Palermo	N.A. (< 1,00)
8	EVER Edilizia Verticale	EVER ASTRUMENDON SU COMM	Manutenzioni e ristrutturazioni	Torino e provincia	N.A. (< 1,00)
9	Ediliziaerea	EDILIZIAEREA BUURAMENTE ALL BLIEZZA	Ristrutturazioni, manutenzioni su corda	Milano e provincia	N.A. (< 1,00)
10	Edil Climber	EDIL CLIMBER s.r.l. Laveri in sospensione su fune	Manutenzioni e lavori su corda	Nazionale	N.A. (< 1,00)
11	A&G	A&G LAWAN EDILI SU PLINE	Ristrutturazioni e manutenzioni su corda	Roma e provincia	N.A. (< 1,00)
12	Climbing Works	*	Manutenzioni e ristrutturazioni	Lazio	N.A. (< 1,00)
13	Icarus Lavori in Quota	ICARUS	Manutenzioni e lavori su corda	Nord e Centro Italia	N.A. (< 1,00)
14	OperàVertical	Oppolite the	Manutenzioni e lavori su corda	Roma e provincia	N.A. (< 1,00)
15	MCEdilizia su fune	MCEdilizia su fune	Manutenzioni e lavori su corda	Milano e provincia	N.A. (< 1,00)
16	AlpinismoEdile	www.AlpinismoEdile.it	Manutenzioni e lavori su corda	Genova	N.A. (< 1,00)
17	Edilizia Alternativa	EDILIZIA ALTERNATIVA	Manutenzioni e lavori su corda	Nazionale	N.A. (< 1,00)
18	Servizi Verticali	Servizi Verticali	Lavori su corda per la potatura di alberi e arbusti	Lazio	N.A. (< 1,00)
19	Vertical Edil	VERTICAL EDIL	Manutenzioni e lavori su corda	Torino e provincia	N.A. (< 1,00)

Figure 6. Italian competitors.

In order to identify the company's competitive positioning at a European level, market research from Cerved has been used as suggested by the Company; its purpose was to identify European companies with a similar business model, in other words companies operating in the same sector offering services such as building renovations and works using a double safety rope system.

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The first study was conducted in 2017 and focuses on certain reference countries, such as France, Spain, Portugal and Switzerland.

Based on the results of Cerved's market research, the Company has started an internationalisation project, choosing France as its target country.

The strong spirit of internationalisation has thus lead to the acquisition, in the first few months of 2019, of the assets of the French company in court-ordered liquidation "ETAIR – Entreprise de Travaux Aériens et d'Interventions Rapides Méditerranée". EdiliziAcrobatica S.p.A. has thus established EdiliziAcrobatica France SAS, wholly owned by the Company, incorporating the French company's assets. The Company is a leader of the double safety rope construction sector in South West France. For more information on this transaction, please refer to the paragraph "Events following the closing of the financial year".

Below is Cerved's market research, prepared in the course of 2017, in which ETAIR can be identified from among the companies presented as prospects by EdiliziAcrobatica SpA. (Figure 7)

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Numero	Competitor Francia	Logo	Attività	Area Operativa	Ricavi Medi Dichiarati 2016 (Milioni di Euro)
1	JADE	Réseau-JADE	Lavori di edilizia su fune	Nazionale e Internazionale	da 5,00 a 10,00
2	TPGH TRAVAUX PRESTAT GRANDE HAUTEUF		Lavori di edilizia su fune	Regionale	da 2,00 a 5,00
3	EVEREST	EVEREST TRAVAUX ACROBATIQUES	Lavori di edilizia su fune	Nazionale	da 2,00 a 5,00
4	ETAIR ILE DE FRANCE	Etair	Lavori di edilizia su fune	Regionale	da 2,00 a 5,00
5	CIE INTERVENTION TRAVAUX MONTAGNE	CITEM	Lavori di edilizia su fune	Nazionale	da 2,00 a 5,00
6	PROFIL ARMOR	Profil armor	Lavori di edilizia su fune	Nazionale	da 2,00 a 5,00
7	JARNIAS TRAVAUX SPECIAUX	JARNIAS Les experts de la hauteur	Lavori di edilizia su fune	Nazionale	da 2,00 a 5,00
8	ACROTIR	ACROTIR	Lavori di edilizia su fune	Nazionale e Internazionale	da 2,00 a 5,00
9	ACROBART	ACR BART	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
10	ADRET FRANCE	ADRET	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
11	IMOTEP	MoreP	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
12	VOLTIGE	VOLTIGE	Lavori di edilizia su fune	Nazionale e Internazionale	da 1,00 a 2,00
13	LES CORDISTES PARISIENS	Le candification	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
14	SKY SCRAPPER	Sky-Scrapper travaux d'accès difficile	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
15	EASYCORDE	ERSY CORDS	Lavori di edilizia su fune	Nazionale e Internazionale	da 1,00 a 2,00
16	IMEAUX SERVICES	serv <mark>i</mark> ces	Lavori di edilizia su fune	Regionale	da 1,00 a 2,00
17	ACCSYS	<b>S</b> Accsys roupe	Lavori di edilizia su fune	Nazionale e Internazionale	da 1,00 a 2,00
18	ASCENSION	ASCENSION	Lavori di edilizia su fune	Nazionale e Internazionale	fino a 1,00
19	ATELIER SUR CORDES	Aiglier Cordes	Lavori di edilizia su fune	Regionale	fino a 1,00
20	S O S VOLTIGE	S.o.s Volling	Lavori di edilizia su fune	Regionale	fino a 1,00
21	SUD VERTICAL	SUD VERTICAL TRAVA DE O'ACCES SIFFICELES	Lavori di edilizia su fune	Regionale	fino a 1,00
22	ALPIPROBAT	AlpiProBât TRAVAUX D'ACCÈS DIFFICILES	Lavori di edilizia su fune	Nazionale e Internazionale	fino a 1,00
23	VERTICALE SOLUTION	VERTICALE SOLUTION	Lavori di edilizia su fune	Nazionale e Internazionale	fino a 1,00
24	ALPIBAT-SERVICES	ALPINISTES DE SATIMENT	Lavori di edilizia su fune	Regionale	fino a 1,00
25	ACCEDE ATOUT	ACCEDE-ATOUT	Lavori di edilizia su fune	Regionale	fino a 1,00
26	ALP'SOLUTION	ALP'SOLUTION	Lavori di edilizia su fune	Regionale	fino a 1,00
27	ALPINISTE SERVICE	ALPINISTE SERVICE	Lavori di edilizia su fune	Regionale	fino a 1,00
28	ACROSITE	ACRO SULE,	Lavori di edilizia su fune	Nazionale	fino a 1,00
29	SKYWORK	SKY	Lavori di edilizia su fune	Nazionale	fino a 1,00

Figure 7. French competitors.

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In 2018, a new market survey via a telephone questionnaire was commissioned to the Cerved Group targeted at companies in the German and Anglo-Saxon markets with a view to identifying target businesses interested in coming into contact with EdiliziAcrobatica SpA.

Said analysis identified new opportunities which the Company will consider with the goal of future expansion in Europe over the next few financial years. (Figure 8)

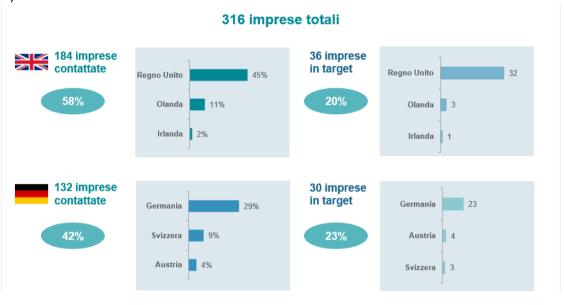


Figure 8. Cerved's 2018 Internationalisation Assessment



#### Company situation and performance

During the course of 2018 the EdiliziAcrobatica SpA has continued to make investments in order to open new offices in Novara, Rome Tuscolana and Rome Talenti, Bologna, Monza, Catania, Chiavari, Milan 4, Perugia, Alessandria, Turin

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3, Palermo 2, and Syracuse in pursuit of the objective of acquiring new market share through widespread penetration of markets across Italy, thus totalling 36 directly-owned offices by the end of the year.

In addition, there has been increased development of market share through the opening of 9 new franchisees in 2018, bringing the total number of franchising arrangements to 31 at the end of the year.

The main factors contributing to the profit before taxation in the period are the following:

- Rise of sales revenue from Senior and Junior departments.
- Review of production process featuring greater accuracy in site planning.
- Ad-hoc training for the heads of department based on the commission margins expected from the business.
- Cost-saving in existing credit lines with the main national banking institutions.

#### **Analysis of the company situation**

In order to provide a clearer view of the company's financial situation, the tables which follow a reclassified balance sheet and profit and loss account, as well as various profitability indicators

#### **Profit and Loss Statement,**

A summarised profit and loss account as of 31/12/2018, with comparatives from the same period of the prior year, is presented below:

RECLASSIFIED CONSOLIDATED PROFIT AND LOSS ACCOUNT	31.12.2018	31.12.2017	
Sales	22,494,238	14,389,006	
Production costs, excluding depreciation, amortization and write- downs	18,288,457	12,422,922	
EBITDA	4,205,781	1,966,084	
Depreciation, amortization and write-downs	631,606	498,233	

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ЕВІТ	3,574,175	1,467,851
Financial income and charges	284,193	-40,212
Value adjustments to financial assets	31,483	0
Profit-Loss before tax	3,258,499	1,427,639
Corporation tax	976,001	615383
Net Profit-Loss	2,282,498	812,256

EBITDA %	18.7%	13.7%
EBIT %	15.9%	10.2%
Profit-Loss before tax %	14.5%	9.9%
Net Profit-Loss %	10.1%	5.6%

SALES	31.12.2018	Inc.%	31.12.2017	Inc.%
1) Revenues from sales of goods and services	21,293,936	94.7%	13,338,941	92.7%
Work performed for internal purposes and capitalized	56,871	0.3%	0	0.0%
5) Other revenues and income	1,143,431	5.1%	1,050,065	7.3%
a) grants received during the year	1,030,557	4.6%	686,387	4.8%
b) others	112,874	0.5%	363,678	2.5%
TOTAL SALES	22,494,238	100%	14,389,006	100%

PRODUCTION COSTS	31.12.2018	Inc.%	31.12.2017	Inc.%
For raw materials	3,058,051	16.7%	1,896,970	15.3%
Costs for services	5,141,313	28.1%	3,589,140	28.9%
For use of third party assets	1,265,995	6.9%	712,162	5.7%
For employees	9,063,087	49.5%	6,296,504	50.7%
Changes in inventory levels	-672,872	-3.7%	-415,666	-3.4%
Other costs	432,883	2.4%	343,812	2.8%
TOTAL PRODUCTION COSTS	18,288,457	100%	12,422,922	100%

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DEPRECIATION, AMORTISATION AND WRITE- DOWNS	31.12.2018	Inc.%	31.12.2017	Inc.%
Depreciation of Fixed Assets Fixed assets	301,313	47.7%	295,198	63%
Depreciation of Fixed Assets Materials	86,061	13.6%	37,339	8%
Write-downs	244,232	38.7%	137,835	29%
TOTAL DEPRECIATION, AMORTISATION & WRITE-DOWNS	631,606	100%	470,374	100%

FINANCIAL INCOME AND CHARGES	31.12.2018	Inc.%	31.12.2017	Inc.%
Financial income	39,258	12.4%	56,018	139.3%
Financial charges	304,934	112.4%	96,230	239.3%
TOTAL FINANCIAL INCOME AND CHARGES	265,676	100%	40,212	100%

It can be seen that adjusted EBITDA, €4,205,781 in 2018, accounts for 18.7% of sales, an increase in 500 basis points compared to the figures for 2017, which were €1,966,084, or 13.7%.

#### **Balance Sheet and Financial Situation**

The Balance Sheet is compared to the data from the previous year end.

BALANCE SHEET - ASSETS	31.12.2018	Inc.%	31.12.2017	Inc.%
Intangible fixed assets	1,731,932	6.1%	745,641	4.7%
Tangible fixed assets	693,114	2.4%	222,072	1.4%
Investments	212,500	0.7%	217,500	1.4%

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TOTAL NON-CURRENT ASSETS	2,637,546	9.2%	1,185,213	7.5%
Inventory	1,494,238	5.2%	821,366	5.2%
Trade receivables	8,251,837	28.9%	5,728,122	36.4%
Other current assets	8,230,976	28.8%	2,405,684	15.3%
Cash at bank and in hand	7,916,945	27.7%	5,600,463	35.6%
TOTAL CURRENT ASSETS	25,893,996	90.8%	14,555,635	92.5%
TOTAL ASSETS	28,531,542	100%	15,740,848	100%

BALANCE SHEET - LIABILITIES	31.12.2018	Inc.%	31.12.2017	Inc.%	
SHAREHOLDERS' EQUITY	9,788,380	34.3%	1,785,582	11.3%	
NON-CURRENT LIABILITIES					
Employee severance indemnity	580,329	2.0%	336,394	2.1%	
Provisions for risks and charges	41,522	0.2%	2,592	0.0%	
Non-current financial liabilities	6,567,534	23.0%	5,880,694	37.4%	
Non-current taxation liabilities	130,288	0.5%	119,437	0.8%	
				0.0%	
TOTAL NON-CURRENT LIABILITIES	7,319,673	25.7%	6,339,117	40.3%	
				0.0%	
CURRENT LIABILITIES				0.0%	
Current financial liabilities	3,661,872	12.8%	2,136,777	13.6%	
Trade payables	4,337,301	15.2%	2,254,903	14.3%	
Current taxation liabilities	1,217,257	4.3%	1,393,177	8.9%	
Other current liabilities	2,207,059	7.7%	1,831,292	11.6%	
				0.0%	
TOTAL CURRENT LIABILITIES	11,423,489	40.0%	7,616,149	48.4%	
TOTAL LIABILITIES	28,531,542	100%	15,740,848	100%	

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Net Financial Position, in other words the value of investments that are not covered by capital and reserves and by trade payables (due to suppliers) shows that the company needs to access third party sources of financing. The data for our company can be represented in the table showing the short- and medium-term net financial situation.

RECLASSIFIED BALANCE SHEET	31.12.2018	31.12.2017
Trade receivables	8,251,837	5,728,122
Inventory	1,494,238	821,366
Trade payables	-4,337,301	-2,254,903
Net Operating Working Capital	5,408,774	4,294,585
Other current receivables	4,212,459	2,405,684
Other current liabilities	-2,207,059	-1,831,292
Taxation liabilities	-1,217,257	-1,393,177
Net Working Capital	6,196,917	3,475,800
Tangible fixed assets	693,114	222,072
Intangible fixed assets	1,731,932	745,641
Investments	212,500	217,500
Fixed assets	2,637,546	1,185,213
Employee severance indemnity	-580,329	-336,394
Provision For contingencies and charges	-41,522	-2,592
Long-term taxation payables	-130,288	-119,437
Net Invested Capital	8,082,324	4,202,590
Shareholders' Equity	9,788,380	1,785,582
Cash at bank and in hand	7,916,945	5,600,463
Current financial payables	4,018,517	
Current financial liabilities	-3,661,872	-2,136,777
Non-current financial liabilities	-6,567,534	-5,880,694
Net Financial Position	1,706,056	-2,417,008
Capital and Reserves and Net Financial Indebtedness	11,494,436	-631,426
Short Term Net Financial Position	8,273,590	3,463,686

31.12.2018 31.12.2017

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Short-term receivables  Prepayments and accrued income	12,388,833 75,463	8,085,310 48,496
Prepayments and accrued income	75,463	48,496
CURRENT LIABILITIES		
Short-term payables	-7,706,012	-5,535,427
Accruals and deferred income	-55,605	56,055
Net Working Capital	6,196,917	3,475,800

#### **Principal indicators**

Pursuant to Article 2428 c.2 of the Civil Code, are various indicators and other information which help provide a complete illustration of the company's situation, and how it has evolved over previous financial periods.

#### Financial structure indicators

The purpose of the financial structure ratios is to quantify the percentage "weight" of certain asset and liability aggregates in relation to total assets and liabilities.

	31.12.2018	31.12.2017
Fixed assets (I)		
a) Weight of fixed assets =	9.24%	7.53%
Total assets (K)		
Working capital (C)		
b) Weight of working capital =	90.49%	92.16%
K		
Equity capital		
c) Weight of equity capital =	34.31%	11.34%
Total liabilities		
Third party capital		
d) Weight of third party capital =	65.69%	88.66 %

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#### Profitability (or financial situation) indices

DESCRIPTION	31.12.2018	31.12.2017
ROE (Return On Equity)	23.32%	49.78%
ROE gross, before taxation	33.29%	88.98%
ROI (Return On Investment)	12.53%	16.68%
ROS (Return On Sales)	19.27%	16.18%

Note 1) = ROE, which reports the profitability of investing in the capital of the Group compared to other sorts of investments is provided in both "after tax" and "gross, before tax" versions.

Note 2) = ROI stands for the return on investment from operational management: it measures the business's capacity to generate profit while transforming input into output.

#### Financial position indicators

The principal financial situation indices are shown below. Their purpose is to identify any imbalances due to inappropriate relationships between certain asset and liability components, with the same indicators shown for the years 2017 and 2018.

	31.12.2018	31.12.2017
Working capital (C)		
a) Current ratio =	2.27	1.90
Current Liabilities		
Trade and other current receivables from intangible assets		
b) Liquidity ratio =	0.69	0.74
Current Liabilities		
Shareholders' Equity		
c) Capital Hedging Fixed Assets =	3.71	1.51
Fixed assets		

#### Risks relating to industry sector and competitive environment

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As previously stated, the Company operates in the building renovation sector in Italy, a subset of the construction industry.

The primary requirement is to acquire new customers to guarantee the company continuity of production, in view of the high returns achievable compared to the size of investments. Our policy is oriented towards opening new directly-owned offices to achieve broad penetration of the Italian market, and develop a retail policy focused on personalizing the offering for each individual customer. The company is assessing and experimenting with the production process in order to reduce related costs, taking on less overall risk compared to other operational solutions, thus allowing us to be still more competitive and high-performing.

Given the above, and considering:

- the limited number of employers
- the absence of sub-contracting
- the absence of the risk of interference between companies
- historic statistics covering accident prevention events

it is evident that the overall risk level can be defined as equal to if not in fact less than the overall risk levels involved in working with any collective protection device. Over the years there has been a considerable reduction in the time spent using other working methods on site, thus reducing overall risk exposure.

#### Risks connected with dependence on suppliers

Since its early days, the Company has had a sufficiently large number of suppliers available for the purchase of raw materials and the provision of services to allow it to be completely independent of them.

The business is not particularly conditioned by the ability of suppliers to quarantee certain quality standards, or to respond to specific requests from the

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parent company or to comply with agreed delivery times, since it is possible to identify suppliers to substitute the existing ones without any difficulty.

#### Risks connected with financial indebtedness

The Company has always had the support of its banking partners to provide financing. The use of credit during the year increased in part due to the need for new investments to set up the new directly-owned offices.

Through the project for Stock Market Listing, Company has also pursued a financing policy intended to differentiate the sources, thus not just capital from banking financing, but also from other sources, in order to reduce the risk of indebtedness.

#### **Liquidity risk**

Cash flows, financing requirements and liquidity of the Company are monitored and managed with the aim of achieving effective and efficient management of financial resources. Short- and medium/long-term liquidity requirements are constantly monitored, so as to ensure that financing is raised effectively and in timely fashion, or the available liquidity is suitably invested. Information regarding the maturity dates of bank debts is disclosed in the Notes to the Financial Statements.

#### **Credit risk**

The Company is exposed to risks connected with the sale of its own services. For the year 2018, it was necessary to make a provision of €244,232 for bad debts against possible credit losses, relating to receivables overdue by more than one year.

In order to mitigate credit risk, the Company has established a specific credit recovery procedure which brings together, firstly, the sales representative, the

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officer closest to customers, secondly, Credit Management, and lastly, if the credit has not been repaid, the Company resorts to the credit recovery services provided by the company Cerved Credit Collection SpA, part of the Cerved Group.

#### **Disclosure relating to environment impact**

During the course of the year no damage was caused to the environment.

During the year, no definitive fines or penalties were imposed for environmental offences or damage.

#### <u>Disclosure relating to employee relations</u>

In the course of the financial year, the Company has complied with its safety obligations, carrying out all the initiatives for some time, needed to protect the workplace, as set forth under applicable legislation.

The Company has spent the whole year training its own staff, and in terms particular workers on ropes, the focus has changed to the improvement of knowledge on procedures to limit risks related to completed works.

The activities we have performed on the subject of health and safety involve:

- training of employees and contractors;
- carrying out of periodic medical examinations;
- monitoring of the company by the Prevention and Protection Officer (RSPP);
- preparation and distribution of the documents provided for by Legislative
   Decree 81/2008.

As mentioned above, the Company has been awarded the UNI EN ISO 9001:2008 quality certification (quality management systems), as well as the certification specific to occupational health and safety: OHSAS 18001.

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In 2018, the company was not involved in any work incidents related to the use of the double safety rope technique, and its work incidents have always been historically lower than the average frequency and seriousness reported by the National Labour Assistance Italy (INAIL).

In 2018, the Company, in accordance with the Law of 27 December 2017 no. 205, supported by a third party consultancy, has prepared the necessary documentation to be granted Training tax credit 4.0

### **Application of privacy legislation**

The Company has complied with the provisions of Law 675/1996 with regard to Privacy.

#### **Taxation situation**

During 2018, the Company has achieved the goal of improving timing in terms of tax deadlines. As of 31.12.2018, regional tax (IRAP) has also been paid, whereas company income tax (IRES) has been offset against tax withholdings by the banks and co-owners on amounts received from customers as prescribed by law (Stability Act 2015 and Presidential Decree of 29/09/1973, no. 600, Article 25-ter). The company regularly tax instalments for previous years, and the situation is constantly monitored.

#### Research and development activities

During 2017 registration has been requested for the patents summarized below:

Owner Subject of Catego the patent ry	Date lodged/applicat ion reference number	Date of registration/registra tion number
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Ediliziacrobat ica S.p.A.	supporting structure usable in carrying out work at height on a rope	utility model patent	10 July 2017 2020170000772 62	not available
Ediliziacrobat ica S.p.A.	supporting structure usable in carrying out work at height on a rope	Inventi on paymen t	3 July 2017 1020170000739 86	08 November 2018 70201800005965 8
Ediliziacrobat ica S.p.A.	supporting structure usable in carrying out work at height on a rope	Inventi on paymen t	10 July 2017 1020170000772 53	08 November 2018 78201800005964 9

In the course of 2018, the request for withdrawal for practice number 102017000073986 and the request for research for practice number 102017000077253.

EdiliziAcrobatica Spa also began in 2017 studying development of an innovative project for building a mechanical device which will facilitate working on ropes in the presence of minor adverse weather conditions, such as for example light rain, and this project is continuing in 2018.

During 2018, costs were incurred in the amount of €1,603,484 were incurred, in relation to which a tax credit equal to €801,742 has been recognized in the appropriate part of the balance sheet, in accordance with the provisions of the Economy & Finance Ministry's enabling decree dated 27 May 2015 ("Research and development tax credit implementation") and the latest updates linked to the Italian Revenue Agency circular number 13/E dated 27 April 2017 and the Finance Act 2019.

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#### Relationships with companies forming part of the Group

During the period the following relationships were maintained between the Parent Company and subsidiaries; these transactions, of a commercial and financial nature, were carried out on an arm's length basis.

	Financial debts	Financial credits	Trade receivables	Trade payables	Sales	Purchases
Edac Roma Trastevere Srl	3,337	4,840	57,878	4,859	1,147	3,893
Edac Versilia Srl	87,424	5,044	398,358	37,459	319,607	27,309
Edac Biella Srl	7,996	90,092	396,330	26,896	264,291	35,250
Edac Sicilia Srl	1,040	-	193,949	6,956	304,437	5,104
Total	99,797	99,976	1,046,515	76,170	889,482	71,557

Notwithstanding the foregoing, it is worth noting the conversion of the financing provided during the year by the Parent Company to Edac Biella Srl to capitalise the latter after the loss sustained by the subsidiary as of 31.12.2018, as specified in the note herein.

#### **Branches/Secondary Locations**

In accordance with the provisions of Article 2,428 of the Civil Code, the branches/secondary locations of the company are shown below:

	Туре	Address	Location
Local Branch no. MI/4	Depot	Via Sforza Ascanio Cardinale 87	Milan
Local Branch no. MI/5	Office	Alzaia Naviglio Pavese 52	Milan
Local Branch no. MI/6	Office	Via Filzi Fabio 5	Milan
Local Branch no. AL/1	Office	Corso Crimea 13	Alessandria
Local Branch no. CT/1	Office	Via G. D'Annunzio 63C-63D	Catania
Local Branch no. GE/5	Office	Via Magenta 41	Chiavari
Local Branch no. MB/1	Office	Corso Milano 38	Monza
Local Branch no. NA/1	Office	Via Kerbaker 27	Napoli
Local Branch no. FI/1	Office	Via del Ghirlandaio 9	Florence
Local Branch no. GE/2	Office	Viale Brigate Partigiane 18/2	Genoa
Local Branch no. RM/1	Office	Via Spalato 45	Rome
Local Branch no. RM/2	Uffico	Via Trastevere 111	Rome

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Local Branch no. RM/3	Office	Via Antonio Lo Surdo 47/49	Rome
Local Branch no. TO/2	Office	Via Sospello 2	Turin
Local Branch no. TO/3	Office	Corso Siracusa 139/B	Turin
Local Branch no. VE/1	Office	Sestiere di Santa Croce 297	Venice
Local Branch no. LU/1	Office	Via Aurelia 171 Camaiore	Lucca
Local Branch no. BI/1	Office	Via Asti 4 Biella	Biella
Local Branch no. PA/2	Office	Via Enrico Albanese 92 Palermo	Palermo
Local Branch no. BA/1	Office	VIA CAMPIONE 16 BARI (BA)	Bari
Local Branch no. CO/1	Office	VIA MENTANA 13 E COMO (CO)	Como
Local Branch no. GE/4	Office	CORSO BUENOS AYRES 162 R. GENOVA (GE)	Genoa
Local Branch no. LI/1	Office	VIALE DELLA LIBERTA' 45/47/49 LIVORNO (LI)	Livorno
Local Branch no. NO/1	Office	CORSO TORINO 41 NOVARA (NO)	Novara
Local Branch no. PE/1	Office	VIA PIERO GOBETTI 194	Pescara

# Number and nominal value of treasury shares and shares/quotas in parent companies possessed by the Company

As of 31.12.2018, the parent company does not hold, directly or indirectly, any treasury shares of shares in parent companies.

# IPO on AIM Italia Alternative Investment Market, organised and managed by Borsa Italiana S.p.A.

On 19 November 2018, the Group has successfully completed the listing process on the AIM Italia market. As a result of the aforementioned IPO, the Issuer's Capital Stock as of 31 December 2018 amounts to 772,530 Euros, divided into 7,725,301 ordinary shares.

The price to place ordinary shares was set at 3.33 Euros with a capitalisation of the Company as of the start of negotiations of around 21.7 million Euros (€25.7 million, including Price Adjustment Shares).

The admission to listing took place following a placement of 1,725,300 newly issued and numbered ordinary shares, of which:

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i. 1,499,850 numbered ordinary shares from the capital increase reserved to the market;

ii. 75,600 numbered ordinary shares from the capital increase reserved to staff and management;

iii. 149,850 ordinary shares, accounting for around 8.7% of the share plan, from the Greenshoe capital increase;

In addition, investors (including staff and management) were provided at no extra charge with 431,332 numbered Warrants.

The holders of these financial instruments will have the power to subscribe during 3 exercise periods (September 2019, September 2020 and September 2021) for the conversion shares, at a ratio of one conversion share per warrant held, at the same strike price as in the IPO, increased by 10% on an annual basis.

The Company, in conjunction with Global Coordinator Banca Profilo S.p.A., in light of the quantity and characteristics of the statements of intent received within the placement and in order to prioritise a book composition featuring major investors, has set the price per share at 3.33 Euros for ordinary shares reserved to the market and 3 Euros for ordinary shares reserved to staff and management.

The value of the placement, including shares from the Greenshoe option, amounts to 5,720,301 Euros (of which 499,001 Euros are from the Greenshoe option at the placement price). Within the transaction, an "adjustment" mechanism had also been planned, in the event that the Group did not reach a certain consolidated profitability target in terms of EBITDA in the financial year ended on 31 December 2018 (the so-called Price Adjustment Shares).

The Company's post-placement capital consists of 7,725,300 no par value

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shares, of which 6,525,300 numbered ordinary shares and 1,200,000 numbered unlisted Price Adjustment Shares.

Shareholding structure as of 28 March 2019:

- Arim Holding Srl 78,46%
- Group Staff and Management 0.98%
- Market 20.56%

#### **Events following the closing of the financial year**

On 22 February 2019, the Euronext committee ruled in favour of the Company, admitting it into the Growth market starting on 28 February 2019 (ticker symbol ALEAC).

Euronext is a Pan-European stock exchange comprising the stock exchanges of Amsterdam, Brussels, Dublin, Lisbon and Paris. It consists of around 1,300 issuers, accounting for a market capitalisation of around 3,400 billion Euros. Euronext Growth is the market for small and medium-sized enterprises which allows access to a large number of international investors, thus making the Company more visible.

As of 22 February 2019, the price of the shares in EdiliziAcrobatica SpA was 4.2175 Euros and the market capitalisation amounts to 32,581,453 Euros (which includes the 1,200,000 Price Adjustment Shares).

On 6 March 2019, EdiliziAcrobatica SpA, via Newco, wholly owned by EdiliziAcrobatica France SAS, was awarded the assets of ETAIR – Entreprise de Travaux Aériens et d'Interventions Rapides Méditerranée, in court-ordered

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liquidation, a leading French company in the double safety rope construction sector in South West France.

- The value of the transaction is 110,001 Euros
- EdiliziAcrobatica implements its internationalisation strategy by entering the French market
- Closing scheduled by June 2019

Below are the characteristics of the assets in question

The company ETAIR – Entreprise de Travaux Aériens et d'Interventions Rapides Méditerranée, in court-ordered liquidation, was founded in 2002, based in Perpignan, operating in the double safety rope construction sector in South West France.

IN 2018, ETAIR reported revenues of around 6.29 million Euros, with negative EBITDA and net loss in the amount of -0.13 million Euros and -0.26 million Euros respectively.

The purchase of ETAIR's assets will be completed within the liquidation proceedings ordered by the Perpignan Court. As a result of said proceedings, on 6 March 2019, EdiliziAcrobatica France, as named by EdiliziAcrobatica SpA, acquired ETAIR's assets as recorded in its financial statements and inventory prepared by the court.

The agreed price was €110,001, broken down as follows:

- Intangible fixed assets totalling €55,000
- Tangible fixed assets totalling €40,000
- Inventory totalling €15,000
- The Order Book containing ongoing projects as of 28/02/2019 totalling €1.

ETAIR had a staff of 52 employees and as of 28 February 2019, the value of equipment tools and the order book for ongoing projects is around 3.18 million

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Euros.

The transaction in question qualified as a significant transaction as defined under Article 12 of the AIM Italia Issuers Rules.

The value of the acquired assets amounting to 110,001 Euros shall be paid to ETAIR on a cash basis.

The price, already transferred by EdiliziAcrobatica Spa to an escrow account, shall be paid to ETAIR on the day when the asset transfer documents are signed, which must take place within 4 months after EdiliziAcrobatica France SAS comes into possession of said assets. This period may, however, be extended, upon consent by the Court-appointed liquidator and EdiliziAcrobatica France SAS.

The assets will be transferred to EdiliziAcrobatica France SAS, a company established on an ad hoc basis for such transaction on 5 March 2019.

EdiliziAcrobatica France is a simplified joint-stock company with an initial capital stock of 1,000 Euros, which will be increased when, following the finalised acquisition of ETAIR assets, its due debts against EDAC will be converted to capital stock.

The above-described transaction shall provide EdiliziAcrobatica France SAS with 47 employees from ETAIR's operations team, together with debts owed to employees, amounting to about 177,778 Euros.

The President of EdiliziAcrobatica France SAS is currently Mr. Riccardo Iovino, Chief Executive Officer of EdiliziAcrobatica Spa, while the Managing Director is Mr. Paolo Stella.

#### **Expected future business performance**

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In 2019, the Company will continue to search for new customers and increase

market penetration through the opening of new directly-owned offices and by

signing up new franchisees; it will be focused on performance both in the short

term through increasing and defending the profitability of its core business, and

in the medium-long term through the creation of real and valuable strategies for

long term growth.

The internationalisation policy started in the first months of the year in order to

take the EdiliziAcrobatica Model not just to France, but other European

countries.

It will pursue policies aimed at maintaining a fruitful relationship with current

investors, and it will hold events for the purpose of opening up to the widest

possible range of new investors.

It will also continue with its marketing campaign on national television intended

to further reinforce the value of the brand among end consumers.

Milan, 28 March 2019

On behalf of the board of directors,

Riccardo Iovino (Director)